Kemptville District Hospital Board of Directors Meeting Thursday, November 26, 2020 Via Telus Business Connect Meeting 6:30 PM

Minutes

- 1. Call to Order: R. Morais, Board Chair, called the meeting to order at 6:34 pm.
- 2. **Regrets / Quorum / Declaration of Conflicts:** Quorum was established and there were no conflicts declared.

The following Territorial Acknowledgement was made by Board Chair R. Morais:

In the spirit and understanding that we continue to gain in today's world, we would like to acknowledge the Algonquin nation, whose traditional and unceded territory we are gathered upon today.

Directors:	Present	Regrets		Present	Regrets		Present	Regrets
B. Baxter			C. Burke			L. Carnegie	\checkmark	
C. Chisholm			PE. Cloutier			P. Currie	\checkmark	
B. Hale			M. Harrison			Dr. L. Luong		Х
E. MacPherson			Dr. P. McGregor			R. Morais (Chair)		
J. Nolan			S. Saslove			K. Strackerjan		Х
F. Vassallo			A. Vignuzzi			A. Yee	\checkmark	
Staff, Management & Guests:								
M. Hewitt			L. LeClair			L. Mignault (Recorder)	\checkmark	
J. Read			H. Lacroix					

- 3. Re-affirming Mission: A. Vignuzzi re-affirmed KDH's Mission.
- 4. Client Centred Care Patient Stories: J. Read conveyed a compliment and a complaint, including the learning opportunities as a result of the complaint investigation.
- 5. Education: F. Vassallo introduced Helen Lacroix, VP Clinical Innovation, SE Health, who provided the Board with the education session on Home Care. A PowerPoint supplemented Ms. Lacroix's presentation, which focussed on delivering quality and trusted care, an overview of changes SE Health have experienced in home care, and the opportunities moving forward with new models of care, identifying solutions, and building on the momentum created by the pandemic. A brief Q&A session followed the presentation.

H. Lacroix left the meeting at 7:25 pm.

6. Additions/Changes to the Agenda: None.

7. Approval of Consent Agenda Items:

Motion: On a motion duly moved, seconded and carried, the Board approved to receive for information or approval for motion, items 8.0 Approval of Previous Minutes: October 22, 2020, 9.1.1 Compliance Report, 9.1.4 Enterprise Risk Management Q2 Report, 9.1.5 Strategic Dashboard Indicator Report Q2, 9.3.2 2020-2021 Operating Plan, 9.3.4 2020-2021 Health System Integration Report Q2, 9.3.5.1 Board Policy Review: Policy No. 01 Delegation to the Chief Executive Officer, 9.3.5.2 Board Policy Review: Policy No. 06 Risk Management, 9.4.2 Quality Improvement Plan (QIP) 2020-2021 Q2 Report, 9.5.2 2020-2021 Financial Q2 Report, 9.5.3 Investment Portfolio Q2 Financial Report, 9.5.4 RVHS Report – Operations, and 9.5.5 Board Policy Review: Policy No. 09 Human Resources Practices and Recruitment.

Under the Consent Agenda, the following motions were approved:

8.0 Motion: On a motion duly moved, seconded and carried, the Board approved the Minutes of the Previous Meeting of October 22, 2020, as presented.

9.3.5.1 Motion: On a motion duly moved, seconded and carried, the Board approved the Board Policy Review: Policy No. 01 Delegation to the Chief Executive Officer, as presented.

9.3.5.2 Motion: On a motion duly moved, seconded and carried, the Board approved the Board Policy Review: Policy No. 06 Risk Management, as presented.

9.5.5 Motion: On a motion duly moved, seconded and carried, the Board approved the Board Policy Review: Policy No. 09 Human Resources Practices and Recruitment, as presented.

9. Reports

9.1 Hospital

9.1.2 CEO Report

F. Vassallo supplemented his written report with an update on events that took place after the agenda materials were distributed, including the recent inaugural stakeholder engagement meeting with the Solicitor General's office on the proposed correctional facility in Kemptville. There will be follow-up meetings, beginning with one scheduled for mid-December.

Attention was drawn to a letter, included in the agenda materials, from OHA President Anthony Dale, advocating on behalf of Ontario hospitals for the government to consider recommendations made and conduct an overhaul of the existing COVID-19 Framework, as it is felt that in its current state, it will not be sufficient to gain control of the virus. Further restrictions must be put in place to protect the safety and health of residents of Ontario.

9.1.3 CNO Report

C. Burke gave an update to her report with respect to the work with Winchester District Memorial Hospital (WDMH) and the grant from the PSI Foundation to study Transitions in Care for elderly patients leaving the hospital to go home. KDH has identified the champions for this project and they are in the process of gathering data, including contacting other OHT partners.

9.2 Chief of Staff

9.2.1 COS Report

Dr. P. McGregor spoke briefly on the COVID situation, specifically on the Rate of Spread. While other areas of the province are seeing increases in COVID cases, the Eastern Region seems to be bucking that trend. Cases overall are going down and hopefully this is a trend that will continue into, and more importantly, after the holiday season. The most recent rate is 0.72 (Eastern) and 0.96 (Ottawa). This number reflects the rate of spread from a case; Dr. McGregor commented that cases will shrink at this rate. (*Data from Acute Care Chair ID Dr. Varghese Nov. 19, 2020*).

9.2.2 Credentialing

Motion: On a motion duly moved, seconded and carried, the Board approved hospital privileges for the following physician(s), who have been credentialed as set out under Article 7 Appointment and Reappointment to Professional Staff of the Professional Staff Bylaws:

Re- Application	Application	Physician	Privilege Category		
		Dr. Salomine THERON	Courtesy – Radiology - Realtime		
Extend date		Dr. Shannon BUCKING	Locum Tenens – Pediatrics – to June 30, 2021		
		Dr. Neera AGGARWAL	Courtesy – Transfusions		
		Dr. Hector AUILAR	Courtesy – Radiology – Realtime		
		Dr. Muhammad BAYAT	Courtesy – Radiology – Realtime		
		Dr. Paul BEAULE	Courtesy – S/OR - Orthopaedics		
		Dr. Peter BIENKOWSKI	Courtesy – S/OR - Orthopaedics		
\checkmark		Dr. James BLAKSLEE	Active – S/OR – General Surgery		
\checkmark		Dr. John BRISEBOIS	Courtesy – Emergency		
		Dr. Wade BROCKWAY	Courtesy – Emergency		
		Dr. Alexander CORET	Courtesy – Radiology – Realtime		
		Dr. Geoffrey DERVIN	Courtesy – S/OR - Orthopaedics		
		Dr. Andrea DONOVAN	Courtesy – Radiology – Realtime		
		Dr. Ismail EL-SALFITI	Courtesy – Emergency		
		Dr. John EVANS	Active – Family Medicine/Surgical Assist		
		Dr. Robert FEIBEL	Courtesy – S/OR - Orthopaedics		
		Dr. Robert GAUVREAU	Courtesy – S/OR – Surgical Assist		
		Dr. Robert GIACCONE	Courtesy - Neurology		
\checkmark		Dr. Jeewanjit GILL	Courtesy – S/OR – Surgical Assist		
\checkmark		Dr. Lara GIZZI	Courtesy - Emergency		
\checkmark		Dr. Ankur GOEL	Courtesy – Radiology - Realtime		
		Dr. Vyacheslav GOULETS	Active – Family Medicine		

,	Dr. Georgios	
\checkmark	GRAMMATOPOULOS	Courtesy – S/OR - Orthopaedics
	Dr. Justin HABA	Courtesy – Radiology - Realtime
\checkmark	Dr. Daniel HOLMAN	Active – Family Medicine / Surgical Assist
$\overline{\mathbf{v}}$	Dr. Kate KELLY	Courtesy – S/OR – Otolaryngology
\checkmark	Dr. Paul KIM	Courtesy – S/OR - Orthopaedics
$\overline{\mathbf{v}}$	Dr. Stephen KINGWELL	Courtesy – S/OR - Orthopaedics
\checkmark	Dr. Linda LACROIX	Courtesy - Hematology
$\overline{\mathbf{v}}$	Dr. Karl-Andre LALONDE	Courtesy – S/OR – Orthopaedics
$\overline{\mathbf{v}}$	Dr. Peter LAPNER	Courtesy – S/OR - Orthopaedics
$\overline{\mathbf{v}}$	Dr. Patrick LEAHY	Active – Family Medicine
\checkmark	Dr. Loan LUONG	Active – Family Medicine
\checkmark	Dr. Paul MILLER	Courtesy – S/OR – Anaesthesia
\checkmark	Dr. Shantel MINNIS	Courtesy – Radiology – Realtime
\checkmark	Dr. Irfan MOLEDINA	Courtesy – Pediatrics
$\overline{\mathbf{v}}$	Dr. Ronald MONAGHAN	Courtesy – S/OR – General Surgery
\checkmark	Dr. Christine NUNWEILER	Courtesy – Radiology – Realtime
$\overline{\mathbf{v}}$	Dr. Steven PAPP	Courtesy – S/OR – Orthopaedics
\checkmark	Dr. Anne Marie PELLETIER	Courtesy – Emergency / Surgical Assist
\checkmark	Dr. Sophie PETITCLERC	Courtesy – Radiology – Realtime
\checkmark	Dr. Stefan POTOCZNY	Courtesy – Radiology – Realtime
\checkmark	Dr. Jonathon RATHWELL	Active – Emergency / Family Medicine / Surgical Assist
	Dr. Gurender RATTAN	Associate – Family Medicine
	Dr. Christopher RAYNOR	Courtesy – S/OR – Orthopaedics
	Dr. Magdy RIZK	Courtesy – S/OR – Surgical Assist
	Dr. Rehana ROUF	Courtesy – S/OR – Anaesthesia
	Dr. Suzanne RUTHERFORD	Active – Family Medicine
\checkmark	Dr. Lesley M. SPENCER	Courtesy – Emergency
\checkmark	Dr. Aviva STEWART	Courtesy – S/OR – Anaesthesia
	Dr. Benoit ST. JEAN	Courtesy – S/OR – General Surgery
\checkmark	Dr. Alexandra STRATTON	Courtesy – S/OR - Orthopaedics
	Dr. Amit THATTE	Courtesy – S/OR - Anaesthesia
	Dr. Jennifer TYNAN	Courtesy – Radiology – Realtime
	Dr. Isabelle VALLEE	Courtesy – Emergency
	Dr. Benjamin WALSH	Courtesy – S/OR – Surgical Assist
$\overline{\mathbf{v}}$	Dr. Sheldon WIEBE	Courtesy – Radiology - Realtime
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RESIGNATIONS

Dr. Jeffery BIRD Dr. Mary Janet MacLEAN Dr. Miklos MATYAS Dr. Zahra SALEH Radiology – Realtime Courtesy – Internal Medicine Courtesy – Otolaryngology Active – Family Medicine / Emergency

STATEMENT OF COMPLIANCE

It is attested that currently all physicians practicing at Kemptville District Hospital hold valid privileges.

9.3 Governance Committee

9.3.1 Governance Committee Chair Report

A. Vignuzzi updated the members briefly on recent work of the Governance Committee, which is reflected in the agenda materials. Included were the following motions:

9.3.3 2020-2021 Communication Plan

Motion: On a motion duly moved, seconded and carried, the Board approved the 2020-2021 Communication Plan, as presented.

9.3.6 Board Recruitment

Motion: On a motion duly moved, seconded and carried, the Board approved the following By-law change to expand the Board to 14 Directors:

4.1→ Composition of the Board¶

The Board shall consist of:

- (a) → twelve-fourteen (142) Directors who satisfy the criteria set out in section 4.3 and who are elected by the Members;¶
- (b) → the President of the Kemptville District Hospital Auxiliary, the President of the Kemptville District Hospital Foundation, the Co-Chair of the KDH Patient and Family Advisory Committee, and one member of the North Grenville municipal Council, as ex officio Directors; and ¶
- (c) → the Chief Executive Officer, the Chief of Staff, the President of the Medical Staff, and the Chief Nursing Executive, as ex-officio non-voting **Directors**.¶

Motion: On a motion duly moved, seconded and carried, the Board approved that David Thompson, André Carrière and Shawn Mincoff be elected to the KDH Board of Directors.

Considerable discussion followed this motion, with members expressing concern with the size of the Board going up and down more than once in the past few years. A. Vignuzzi noted that, when necessary, this approach is used as an interim measure to ensure the Board has the skillsets and sufficient committee membership to fulfill its mandate. When the next recruitment process is undertaken, the methods implemented for seeking out applicants will be reviewed, and the Committee will be proactive in recruiting for gender balance.

9.4 Quality and Safety Committee

9.4.1 Quality and Safety Committee Chair Report

In her report, E. MacPherson referenced activities from the Quality and Safety Committee meeting of November 17, 2020, noting that the Enterprise Risk Management was presented, in particular looking at the risk of Staff Recruitment, Retention and Wellness, and that it will be brought to Board with additional content at an upcoming meeting for further discussion.

9.5 Corporate Services Committee

9.5.1 Corporate Services Committee Chair Report

P. Currie updated the Board on relevant subject matter from the Corporate Services Committee and its meeting of November 19, 2020. Items included in this verbal report were the recent CT Scan Suite that KDH is pursuing, the delay in the formal Hospital Accountability Planning Submission (HAPS) process due to COVID, RVHS activities that will require significant Board decisions in the New Year (members encouraged to read materials as a primer in advance of next meeting), and lastly that the Q2 Financials are tracking very well and a positive year-end is anticipated.

- 10. KDH Board Action Registry: No outstanding Actions.
- 11. Next Meeting: Thursday, January 28, 2021, at 6:30 pm.
- 12. Pause: Brief pause before moving in camera.
- 13. In Camera:
 - Moved in camera on motion at 8:20 pm.
 - Moved out of in camera on motion at 8:31 pm.
- **14.** Adjournment: There being no further business, the meeting was adjourned on a motion at 8:31 pm.

F. Vassallo, CEO

R. Morais, Board Chair