

Kemptville District Hospital (KDH)
Board of Directors Meeting
Thursday, March 26, 2026
Via Microsoft Teams
Minutes

Directors:	Present	Regrets		Present	Regrets		Present	Regrets
G. Bebeung	√		J. Nolan		√	F. Vassallo	√	
D. Boyce	√		M. Norenberg		√	T. Wood	√	
E. Bonokoski (Chair)	√		D. O'Sullivan		√	G. Wyse	√	
G. Enei	√		J. Panciuk	√		A. Yee	√	
G. LeVasseur	√		K. Lawless	√		H. Zipes	√	
S. Mincoff		√	M. Jones	√		L. Armstrong	√	
Dr. Davison	√		Dr. C. Sentongo	√		E. MacPherson	√	
K. Hogue	√		P. Snelling		√	M. Ruigrok	√	

Management, Staff & Guests:

B. Rivard	√		M. Laughton (Recorder)	√		J. Westendorp		√
L. O'Keefe	√		J. Hall	√		W. Anderson	√	

1. Call to Order: E. Bonokoski, Board Chair, called the meeting to order at 5:30 pm. Quorum was established and there were no conflicts declared.

E. Bonokoski made the following Territorial Acknowledgement:

In the spirit and understanding that we continue to gain in today's world, we would like to acknowledge the Algonquin nation, whose traditional and unceded territory we are gathered upon today. Also, for those attending remotely, acknowledgement is given for the lands they are located on at the time of the meeting

8. Client Centred Care – Patient Stories: The Board noted that this item had been moved to the start of the meeting. K. Hogue reviewed a complaint and compliment received and learning opportunities for the hospital.

2. Education Session: James Hall, General Counsel & Privacy Officer at Niagara Health, provided an education session entitled *Artificial Intelligence in Health Care: Governance, Risk, and Responsible Deployment*.

J. Hall delivered a comprehensive presentation to the board with a specific focus on board-level governance, oversight, and accountability. The presentation was intended to support the Board in understanding its fiduciary and oversight responsibilities as

artificial intelligence (AI) technologies become increasingly embedded in hospital operations and clinical workflows.

W. Anderson arrived to the meeting.

J. Hall departed the meeting.

3. **Education Session:** Wil Anderson, Director of Digital Operations at the Ottawa Hospital, provided a presentation to the Board on regional Cybersecurity detailing collaborative efforts, operational models, funding, and technical controls.

D. Boyce arrived to the meeting.

L. O'Keefe arrived to the meeting.

4. **Additions / Changes to the Agenda:** There were no changes to the agenda.
5. **KDH Board Action Registry** – (no outstanding items)
6. **Reaffirmation of the Mission:** J. Panciuk provided the reaffirmation of the Mission of KDH.
7. **Quality Improvement Plan (QIP)**

L. O'Keefe presented the 2026-27 QIP consisting of three components:

- 2025-26 QIP Progress Report
- 2026-27 Narrative
- 2026-27 Work Plan

Progress Report (Performance for Q3 (December 31, 2025))

L. O'Keefe presented the organizational performance against QIP indicators for Q3.

- ***90th Percentile Time to Physician Initial Assessment (Emergency Department [ED]):***
 - Target: < 5.94 hours
 - Q3 result: 6.0 hours
 - Year-to-date: improved year-to-date result of 6.2 hours but the status remains above target.
- ***Medication Reconciliation at Discharge:***
 - Target: ≥ 80%
 - Q3 result: 98.70%.
 - Year-to-date: 95%
- ***Resident Satisfaction Survey for ILTC / CCP – Having a Voice***
 - Target: ≥ 80%
 - Q3 result: 67%.
 - Year-to-date: 73%
- ***ED wait time for inpatient bed***

- Target: ≤ 10 hours.
- Q3 result: 10.9 hours. Improvement noted from earlier quarters.
- Year-to-date: 14.8 hours.
- ***Patient Falls per 1,000 patient days***
 - Target: < 10
 - Result: 7.12 (target achieved)
 - Year-to-date: 7.12
- ***Patient Experience – Received enough information at Discharge***
 - New indicator focused on data collection and survey alignment
 - Current performance: 69%
 - Year-to-date: 67%
- ***Total KDH Barcode Medication Administration (BCMA):***
 - Target: ≥ 80%
 - Q3 result: 80.1%
 - Year-to-date: 81.2%
 - Noted significant cultural and practice change noted following Epic implementation (from an initial quarter of ~3%)
- ***Staff Completion of Equity, Diversity, and Inclusion (EDI) Education:***
 - Target: ≥ 85%
 - Q3 result: 72%
 - Year-to-date: 72.2%
 - Improvement trend noted as positive due to learning platform changes earlier in year.
- ***ED 72-Hour Return Visit Resulting in Admission:***
 - Target: Initial data collection
 - Data pending from Ontario Health (OH)
 - Q3 shown as “N/A” due to results being awaited from reporting agencies.
 - Year-to-date: .77%

Progress on Pay for Performance Metrics

Three percent of executive compensation is tied to achieving two of the following QIP indicators:

- Staff completion of EDI education
- Patient receipt of sufficient discharge information
- Barcode medication administration rates

Two of the three indicators have been achieved during the reporting period. While EDI education completion remained below target, management deemed it on track and based on the trend were confident that it would achieve its target, due to recent trend of improved completion following system and policy alignment.

The Board discussed discharge planning and the collaboration and coordination between KDH’s social worker and Ontario Health at Home, as well as the collaboration between the team leads and the social worker. Management confirmed that discharge planning starts upon admission, noting that KDH’s part-time social worker focuses on complex patients. KDH has seen a decrease in the challenges related to disposition planning. The

Board noted that the complexity of the patient determines the Alternative Level of Care numbers.

Management advised that a new Care Teams digital platform, funded through the Ontario Health Team, will support improved discharge and disposition planning by integrating community-based care information. A launch date is under development.

L. O’Keefe summarized the QIP narrative, which addresses:

- Access and flow
- Equity and Indigenous health
- Patient, resident, and provider experience
- Safety and palliative care
- Population health management
- ED Return Visit Quality Program

The proposed 2026–2027 Work Plan was also reviewed, including the recommendation of continuing with existing indicators to support sustained culture change, consistent with OH guidance. Proposed target adjustments included:

- Reducing time to physician initial assessment to ≤ 5 hours.
- Establishing a $\geq 67\%$ target for the indicator of “Patient Experience: Received Enough Information at Discharge”.
- Requiring completion of 4 of 4 mandatory EDI modules.

The Board noted the ED Return Visit Quality Program (EDRVQP) noting that:

- A team reviews cases of repeat visits due to improper treatment or assessment during the first visit.
- The data is aggregated, confidential, with non-identifiable information.
- Three independent audits occur and are used as part of continuing medical education, quality improvement education and identification of quality issues, with follow-up to improve processes.

On a motion duly made, seconded, and carried, without abstentions, the KDH Board approved the 2026-27 Quality Improvement Plan, as presented consisting of:

- ***The Narrative***
- ***The Workplan***
- ***The Progress Report.***

L. O’Keefe departed the meeting.

8. Consent Agenda

The Board noted the items in the consent agenda.

The Chief of Staff (COS) noted that the Board has been presented with revised January 29, 2026 meeting minutes and update February 26, 2026 meeting minutes in the consent agenda. After reviewing the revised minutes, the Board discussed the information that is

to be included in Credentialing Briefing notes and the Board minutes regarding credentialing approvals and noted that the COS will continue to keep the Board fully and verbally apprised of confidential information regarding credentialing during the in-camera sessions, in alignment with Board policy.

On a motion made and seconded, and carried without abstentions, the Board approved the consent agenda consisting of:

8.1 An approval of:

8.1.1. The February 26, 2026 Meeting Minutes

8.1.2. The January 29, 2026 Meeting Minutes

8.2 An approval of the receipt of the following items:

8.2.1. Compliance Report

8.2.2. 2025-26 Q3 Operating Plan Update

8.2.3. KDH Foundation Report

8.2.4. KDH Auxiliary Report

8.2.5. CNE Report

On a motion duly made and seconded, the Board went in-Camera.

On a motion duly made and seconded, the Board came out of in-Camera.

13. Items for Approval

13.1 Credentialing

On a motion duly moved, seconded, and carried without abstentions, the Board approved that hospital privileges for the following physicians, who have been credentialed as set out under Article 7 Appointment and Reappointment to Professional Staff of the Professional Staff Bylaws, be approved by the Board of Directors:

Credentialing Report for September 2025 Re-appointments:

Temp	App	Re-App	Physician	Privilege Category	KDH Primary	Change	Other
		√	Dr. Christian BALDAUF	COURTESY, Radiology			
		√	Dr. Senta BAUERMEISTER	COURTESY, Surgery, Surgical Assist	√		Requirements in progress (education/CME)
		√	Dr. Peter BIENKOWSKI	COURTESY, Surgery, Orthopaedics			

		√	Dr. Jennifer BOECKNER	ACTIVE, Family Medicine, Hospitalist	√		
		√	Dr. Svetlana CAKAREVIC	COURTESY, Emergency			
		√	Dr. Simon CHAN	COURTESY, Surgery, Plastic Surgery			
		√	Dr. Sachin CHITTE	COURTESY, Surgery, Plastic Surgery			
		√	Dr. Sheila CHOU	COURTESY, Radiology			
		√	Dr. Alisha COE	COURTESY, Emergency	√		
		√	Dr. Patrick John DAVISON	ACTIVE, Surgery, General Surgery			
		√	Dr. Geoffrey DERVIN	COURTESY, Surgery, Orthopedics			
		√	Dr. Daniel DUFOUR	COURTESY, Anesthesia			
		√	Dr. Tamer ELFAZARI	COURTESY, Surgery, Obstetrics and Gynecology			
		√	Dr. Khaled ELGADI	LOCUM, Surgery, General Surgery	√		
		√	Dr. Robert J FEIBEL	COURTESY, Surgery, Orthopaedics			
		√	Dr. Rimon GHATTAS	COURTESY, Ambulatory, Internal Medicine			
		√	Dr. Roberto Antonio GIACCONE	COURTESY, Ambulatory, Neurology			
		√	Dr. Wade GOFTON	COURTESY, Surgery, Orthopaedics			

		√	Dr. Georgios GRAMMATOPOULOS	COURTESY, Surgery, Orthopaedics			
		√	Dr. Lan Qian (Lancia) GUO	COURTESY, Radiology			
		√	Dr. Genevieve HORWOOD	COURTESY, Surgery, Obstetrics and Gynecology			
		√	Dr. Julie INGRATTA	COURTESY, Emergency			
		√	Dr. David JONES	ACTIVE, Anesthesia	√		
		√	Dr. Paul KIM	COURTESY, Surgery, Orthopaedics			
		√	Dr. Stephen KINGWELL	COURTESY, Surgery, Orthopaedics			
		√	Dr. Christopher KIRBY	ACTIVE, Anesthesia	√		
		√	Dr. David KOFF	COURTESY, Radiology			
		√	Dr. Charles KOWALSKI	COURTESY, Emergency	√		
		√	Dr. Linda LACROIX	COURTESY, Ambulatory, Hematological Pathology			
		√	Dr. Peter LAPNER	COURTESY, Surgery, Orthopaedics			
		√	Dr. Gregory John LEONARD	ACTIVE, Family Medicine Transfusions	√		
		√	Dr. Tammy LERICHE	COURTESY, Surgery, Obstetrics and Gynecology			

		√	Dr. Constance LING	COURTESY, Surgery, Obstetrics and Gynecology			
		√	Dr. Andrew MARSHALL	COURTESY, Surgery, Orthopaedics			
		√	Dr. Jason MARTENS	COURTESY, Radiology			
		√	Dr. Alena MCCARRELL	COURTESY, Family Medicine, Hospitalist	√		
		√	Dr. Penelope Kathryn MCGREGOR	ACTIVE, Family Medicine, Hospitalist	√		
		√	Dr. Steven MILLWARD	COURTESY, Radiology			
		√	Dr. Ronald MONAGHAN	COURTESY, Surgery, General Surgery			
		√	Dr. Yara MOUHAMED	ACTIVE, Family Medicine, Hospitalist	√		
		√	Dr. Christine NADEAU	COURTESY, Anesthesia			
		√	Dr. Cathal O'LEARY	COURTESY, Radiology			
		√	Dr. Michele PERILLO	COURTESY, Radiology			
		√	Dr. Philippe PHAN	COURTESY, Surgery, Orthopaedics			
		√	Dr. George PHILIP	COURTESY, Anaesthesia			
		√	Dr. Michelle RICKETTS	COURTESY, Radiology			

		√	Dr. Aaron ROSTAS	COURTESY, Anesthesia			
		√	Dr. Arifa SADAF	COURTESY, Radiology			
		√	Dr. Anabel SCARANELO	COURTESY, Radiology			
		√	Dr. Sukhbir SINGH	COURTESY, Obstetrics and Gynecology			
		√	Dr. Pearl TAN	COURTESY, Surgery, Surgical Assist			
		√	Dr. Magdalena TARCHALA	COURTESY, Surgery, Orthopaedics			
		√	Dr. Gordon THOMAS	COURTESY, Ambulatory, Psychiatry			
		√	Dr. Georgios TSIMIKLIS	COURTESY, Ambulatory, Cardiology			
		√	Dr. Sarah Turvey	COURTESY, Surgery, Surgical Assist			
		√	Dr. Vivake UMADAT	COURTESY, Surgery, Surgical Assist			
		√	Dr. Christopher Iain VERGIE	ACTIVE, Emergency	√		
		√	Dr. Eugene WAI	COURTESY, Surgery, Orthopaedics			
		√	Dr. Maha Ramses WANES HANA	ACTIVE, Family Medicine, Hospitalist	√		
		√	Dr. Jinchao XIE	COURTESY, Family Medicine Transfusions			
		√	Dr. Tania ZAKHEM	ACTIVE, Family Medicine, Hospitalist	√		

		√	Dr. Shahram ZOLFAGHARI	ACTIVE, Surgery, General Surgery	√		
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Credentialing Report for November 2025 Re-appointments:

Temp	App	Re-App	Physician	Privilege Category	KDH Primary	Change	Other
		√	Dr. Mira ABDEL MALEK	COURTESY, Family Medicine Transfusions			
		√	Dr. Abdullah ALENEZI	COURTESY, Radiology			
		√	Dr. Lukasz BARTOSIK	COURTESY, Anaesthesia			
		√	Dr. Muhammad BAYAT	COURTESY, Radiology			
		√	Dr. John BRISEBOIS	COURTESY, Emergency			
		√	Dr. Wade BROCKWAY	COURTESY, Emergency			
		√	Dr. Stephanie CANNING	COURTESY, Surgery, Gastroenterology			
		√	Dr. Sasha Carsen	COURTESY, Surgery, Orthopaedics			
		√	Dr. Avijit CHATTERJEE	COURTESY, Surgery, Gastroenterology			
		√	Dr. Matthew DI SILVESTRO	COURTESY, Surgery, Orthopedics			
		√	Dr. Harinder DHALIWAL	COURTESY, Surgery, Gastroenterology			
		√	Dr. Andrea DONOVAN	COURTESY, Radiology			

		√	Dr. Ismail EL-SALFITI	COURTESY, Emergency			
		√	Dr. John Francis Evans	COURTESY, Surgery, Surgical Assist COURTESY, Family Medicine, Transfusions			
		√	Dr. Kayla Gallo	COURTESY, Surgery, Surgical Assist			
		√	Dr. Fadi Habbab	COURTESY, Radiology			
		√	Dr. Daniel Holman	COURTESY, Surgery, Surgical Assist COURTESY, Family Medicine, Transfusions			
		√	Dr. Paul JAMIESON	COURTESY, Surgery, Orthopaedics			
		√	Dr. Neeraj KAUR	COURTESY, Radiology			
		√	Dr. Sana KENSHIL	COURTESY, Surgery, Gastroenterology			
		√	Dr. Alicia KERRIGAN	COURTESY – Surgery, Orthopaedics			
		√	Dr. Karl-Andre LALONDE	COURTESY – Surgery, Orthopaedics			
		√	Dr. Binh Quoc Huy LE	COURTESY, Radiology			
		√	Dr. Patrick-Joseph LEAHY	ACTIVE, Family Medicine, Transfusions			
		√	Dr. Loan Luong	ACTIVE, Family Medicine, Hospitalist			

		√	Dr. Bogdan MATACHE	COURTESY, Surgery, Orthopaedics			
		√	Dr. Bassem MIGALLY	COURTESY, Anaesthesia			
		√	Dr. Annelise MILLER	COURTESY, Emergency			
		√	Dr. Paul MILLER	COURTESY, Anaesthesia			
		√	Dr. Shantel MINNIS	COURTESY, Radiology			
		√	Dr. Dominique MIRON	COURTESY, Surgery, Surgical Assist			
		√	Dr. Sanjay MURTHY	COURTESY – Surgery, Gastroenterology			
		√	Dr. Stephen PAPP	COURTESY – Surgery, Orthopaedics			
		√	Dr. Anne Marie Pelletier	COURTESY, Surgery, Surgical Assist			
		√	Dr. Sophie Petitclerc	COURTESY, Radiology			
		√	Dr. Michael PICKELL	COURTESY, Surgery, Orthopaedics			
		√	Dr. J. Whitcomb POLLOCK	COURTESY, Surgery, Orthopaedics			
		√	Dr. Jonathan RATHWELL	COURTESY, Family Medicine, Transfusions COURTESY, Surgery, Surgical Assist			
		√	Dr. Gurender RATTAN	COURTESY, Family Medicine Transfusions			

				COURTESY, Surgery, Surgical Assist			
		√	Dr. Christopher RAYNOR	COURTESY, Surgery, Orthopaedics			
		√	Dr. Navaaz SALOOJEE	COURTESY, Surgery, Gastroenterology			
		√	Dr. Benoit ST-JEAN	COURTESY, Surgery, General Surgery			
		√	Dr. Aviva STEWART	COURTESY, Anaesthesia			
		√	Dr. Benjamin WALSH	COURTESY, Surgery, Surgical Assist			
		√	Dr. Leigh WATERS	COURTESY, Surgery, Surgical Assist			

Credentialing Report for March 2026

Temp	App	Re-App	Physician	Privilege Category	KDH Primary	Change	Other
	√		Dr. Nishaant (Shaan) Bhambra	COURTESY, Emergency			
	√		Dr. Rayyan KINSARA	COURTESY, Radiology			Privileges approved to a defined term, subject to maintenance of required licensure and administrative requirements
	√		Dr. Lorne ROSENBLOOM	COURTESY, Radiology			
		√	Dr. Aajab ABDULHUSSEIN	COURTESY, Emergency			Privileges effective <i>July 1, 2026,</i>

						subject to standard requirements.
		√	Dr. Frosso ADAMAKOS	COURTESY, Emergency		
		√	Dr. Elyssia ADAMO	COURTESY, Emergency		
		√	Dr. Eusang AHN	COURTESY, Emergency		
		√	Dr. Turki ALFUHAID	COURTESY, Radiology		
		√	Dr. Ismail ALI	COURTESY, Radiology		
		√	Dr. Khaled ALMOHAIMEDE	COURTESY, Radiology		
		√	Dr. Omar ANJUM	COURTESY, Emergency		
		√	Dr. Daniel BEAMISH	COURTESY, Emergency		
		√	Dr. Philip BERARDI	COURTESY, Ambulatory, Hematological Pathology		
		√	Dr. Suzanne BOROUMAND	COURTESY, Emergency		
		√	Dr. Joyes BOTROS	COURTESY, Emergency		
		√	Dr. Robin BOUSHEY	COURTESY, Surgery, General Surgery		
		√	Dr. Renee BRADLEY	COURTESY, Emergency		
		√	Dr. Brian CHEN	COURTESY, Emergency		

		√	Dr. Eric CLARK	COURTESY, Emergency			
		√	Dr. Amanda COLLIER	COURTESY, Emergency			
		√	Dr. Rory CONNOLLY	COURTESY, Emergency			
		√	Dr. Alexander CORET	ACTIVE, Radiology			
		√	Dr. Deljit DHANOA	COURTESY, Radiology			
		√	Dr. Richard DIONNE	COURTESY, Emergency			
		√	Dr. Maria DOUBOVA	COURTESY, Emergency			
		√	Dr. Hassan DOUIS	COURTESY, Radiology			
		√	Dr. Laura DUGGAN	COURTESY, Anesthesia	√		
		√	Dr. Mona EFFENDI	COURTESY, Surgery, Surgical Assist			
		√	Dr. Sara El Jaouhari	COURTESY, Emergency			
		√	Dr. Melissa FORBES	COURTESY, Anaesthesia			
		√	Dr. Imane FOUJIL-BEY	COURTESY, Emergency			
		√	Dr. Mitchel FOX	COURTESY, Ambulatory, Physical Medicine & Rehabilitation	√		
		√	Dr. Lucas GIL	COURTESY, Anaesthesia COURTESY, Surgery, Surgical Assist	√		

		√	Dr. Rasveg GREWAL	COURTESY, Ambulatory, Cardiology			
		√	Dr. Adam Gruszczynski	COURTESY, Surgery, Surgical Assist			
		√	Dr. Spencer GUTCHER	COURTESY, Anaesthesia			
		√	Dr. Susan HOBDEN	COURTESY, Surgery, General Surgery			
		√	Dr. Erica HOE	COURTESY, Emergency			
		√	Dr. Tahereh HOSSEINI	COURTESY, Emergency			
		√	Dr. Hicham IBRAHIM	COURTESY, Ambulatory, Dermatology COURTESY, Family Medicine, Transfusions	√		
		√	Dr. Connor INGLIS	COURTESY, Emergency			
		√	Dr. Zeeya JAMAL	COURTESY, Family Medicine, Chronic Pain			
		√	Dr. Stanley JERAM	COURTESY, Anesthesia	√		
		√	Dr. Nadine KAEFER	ACTIVE, Family Medicine, Hospitalist	√		
		√	Dr. Yvonne KAETHLER	ACTIVE, Anesthesia	√		
		√	Dr. Pawandeep KAUR	COURTESY, Surgery Surgical Assist	√		
		√	Dr. Edmund KWOK	COURTESY, Emergency			
		√	Dr. Wilson LAM	COURTESY, Emergency			

		√	Dr. Jeffrey LANDREVILLE	COURTESY, Emergency			
		√	Dr. Ralph Francis LEE	COURTESY, Surgery, Gastroenterology			
		√	Dr. Zack LI	COURTESY, Surgery, Surgical Assist			
		√	Dr. Allan LIEW	COURTESY, Orthopaedic Surgery			
		√	Dr. Carla LIPAN	COURTESY, Anesthesia			
		√	Dr. Matthew LIPINSKI	COURTESY, Emergency			
		√	Dr. Zachary MACDONALD	COURTESY, Emergency			
		√	Dr. Patrick MACGILLVRA	COURTESY, Surgery, Surgical Assist			
		√	Dr. Roderick MACPHEE	COURTESY, Surgery, Surgical Assist COURTESY, Family Medicine, Transfusions			
		√	Dr. Barbara MILLER	COURTESY, Emergency			
		√	Dr. Christopher MIREAULT	COURTESY, Anesthesia			
		√	Dr. Christopher MORE	COURTESY, Anesthesia			
		√	Dr. Hatef MOTTAGHI	COURTESY, Surgery, Surgical Assist COURTESY, Family Medicine, Transfusions	√		
		√	Dr. Nicolas MURRAY	COURTESY, Radiology			

		√	Dr. Leigh NICKERSON	COURTESY, Anesthesia			
		√	Dr. Larry NORMAN	COURTESY, Emergency			
		√	Dr. Kathleen O'CONNELL	COURTESY, Emergency			Privileges effective <i>June 1, 2026</i> , subject to standard requirements
		√	Dr. Paul PAGEAU	COURTESY, Emergency			
		√	Dr. Sergio PASIAN	COURTESY, Radiology			
		√	Dr. Edgardo PEREZ	COURTESY, Ambulatory, Psychiatry			
		√	Dr. Patricia PETICCA	COURTESY, Ambulatory, Endocrinology			
		√	Dr. Mannpreet PHAMBRI-KOMAL	ACTIVE, Family Medicine, Hospitalist	√		
		√	Dr. Jose PIRES	COURTESY, Surgery, General Surgery			
		√	Dr. Elena POLIAKOVA	COURTESY, Emergency			
		√	Dr. Stefan POTOZNY	COURTESY, Radiology			
		√	Dr. Brandon RITCEY	COURTESY, Emergency			
		√	Dr. Michael RUBIN	COURTESY, Emergency			
		√	Dr. Kenneth SABOURIN	COURTESY, Surgery, Surgical Assist			

		√	Dr. Adam SACHS	COURTESY, Surgery Orthopaedics			
		√	Dr. Colin SENTONGO	ACTIVE, Anesthesia	√		
		√	Dr. Nina SINGH	COURTESY, Radiology			
		√	Dr. Catherine SMYTH	COURTESY, Anesthesia			
		√	Dr. Alena SPACEK	COURTESY, Emergency			
		√	Dr. Allan TAYLOR	COURTESY, Emergency			
		√	Dr. Colin TAYLOR	COURTESY, Radiology			
		√	Dr. Rajiv THAVANATHAN	COURTESY, Emergency			
		√	Dr. Ronald VEXLER	COURTESY, Ambulatory, Cardiology			One-time exemption granted for professional development requirements based on operational needs
		√	Dr. Richard WALDOLF	COURTESY, Anesthesia			
		√	Dr. Sarah WARD	COURTESY, Emergency	√		
		√	Dr. Mike WEI	COURTESY, Emergency			
		√	Dr. Michael WOO	ACTIVE, Emergency			

		√	Dr. James WORRALL	COURTESY, Emergency			
		√	Dr. Jim YANG	COURTESY, Emergency			
		√	Dr. Annabella YIM	COURTESY, Radiology			
		√	Dr. Darryl YOUNG	COURTESY, Surgery, Orthopaedics			
		√	Dr. Haroun ZAYED	COURTESY, Emergency			
		√	Dr. Susan ZHU	COURTESY, Anesthesia			
		√	Dr. Ayesha ZIA	COURTESY, Emergency			

13.2 Pre-capital Submission – Stage 1.1 Budget

G. Wyse explained that the Corporate Services Committee had reviewed the proposed motion regarding the Pre-capital Submission Stage 1.1 Budget.

On a motion duly moved, seconded, and carried without abstentions, the KDH Board of Directors approved a planning budget of \$120,000 to support the development of KDH's stage 1.1 Pre-Capital Submission to the Ministry of Health.

14. Committee Reports

14.1 Corporate Services Committee Report

14.1.1. 2026-27 Hospital Budget

G. Wyse noted that:

- The proposed deficit budget had been reviewed by the Corporate Services Committee.
- The numbers in the budget are consistent with what had previously been discussed and provided to the Board and is based on Ministry of Health (MOH) guidance and parameters for building the budget.

On a motion duly moved, seconded, and carried without abstentions, the KDH Board of Directors approved Management of the Hospital to begin the 2026/27 Fiscal Year with:

- ***A conditional operating plan that provides for total operating revenues of \$35,830,954 and total operating expenses of \$36,735,727. This operating plan assumes additional Ministry of Health funding and / or operating plan recoveries of \$440,088. This is in line with the proposed extended Hospital Service Accountability Agreement (HSAA) and maintains a working capital ratio of 0.80 or higher.***

14.1.2. HSAA Extension Letter

The Board noted that this was discussed at the Corporate Services Committee and that the Committee approved a recommendation to the Board to approve the extending letter.

On a motion duly moved, seconded, and carried without abstentions, the KDH Board of Directors approved to accept and agree to the amendments described in the Extending Letter dated March 2, 2026, which shall extend the current HSAA to March 31, 2027.

14.1.3. Long Term Care Home Service Accountability Agreement (LSAA) Extension Letter

The Board noted that this was also discussed at Corporate Services Committee and that the Committee approved a recommendation to the Board to approve the extending letter.

On a motion duly moved, seconded, and carried without abstentions, the KDH Board of Directors approved to accept and agree to the amendments described in the Extending Letter dated March 10, 2026, which shall extend the current LSAA to March 31, 2027.

14.1.4. Further Updates

B. Rivard reported that:

- KDH received an additional \$621,000 in Incremental Surgical Revenue funding in addition to the previously received \$415,000, totalling over \$1 million in total funding. B. Rivard attributed this to concerted and coordinated efforts by the clinical and finance teams.
- KDH is seeing the results of the all the hard work it has put in to strengthening its financial procedures and position evidenced by other in-year funding announcements.

14.2 Quality and Safety Committee Report

H. Zipes noted that the Quality and Safety Committee reviewed:

- The QIP.
- Received an education session on the Medical and Surgical Unit Quality Scorecard.

14.3 Governance Committee Report

G. LeVasseur noted that the Governance Committee:

- Reported on the progress of the Strategic Planning Ad-Hoc Committee to-date and that the Governance committee continues to monitor the progress on the development of the next strategic plan.

The Board will receive an update on the strategic planning process for information and feedback before heading out to external engagement.

14. Next Meeting: Thursday, May 28, 2026, at 6:30 pm and will be Hybrid (via Teams & at Grenville Mutual Insurance, 380 Colonnade Dr., Kemptville, ON).

15. In-Camera Session

On a motion duly moved and seconded, the meeting went in-camera.

Staff, guests, and non-voting ex-officio members, and E. MacPherson departed the meeting.

16. Meeting Termination: There being no further business, the meeting was terminated on a motion at 9:02 p.m.



F. Vassallo, President and CEO



Erin Bonokoski (Jun 12, 2026 11:57:22 EDT)

E. Bonokoski, Chair